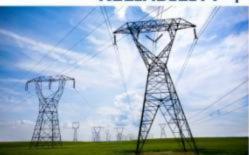


# Preliminary 2016 ERO Consolidated Budgets and Assessments

## May 27, 2015 NERC Finance and Audit Committee Conference Call











- 2016 Consolidated ERO Enterprise Budget
- 2016 Consolidated Total Assessments
- 2016 Consolidated Assessments by Region
- Factors Impacting Assessments
- 2017 and 2018 Budget Projections
  - NERC
  - Regional Entities and WIRAB



| Entity | 2014<br>Actual   | 2015<br>Budget     | 2015<br>Projection |           | ection v<br>Budget<br>(Under) | 2016<br>Budget | 2015                 | Budget v<br>5 Budget<br>(Under) |
|--------|------------------|--------------------|--------------------|-----------|-------------------------------|----------------|----------------------|---------------------------------|
|        | (\$000's)        | (\$000's)          | (\$000's)          | (\$000's) | %                             | (\$000's)      | (\$000's)            | %                               |
| NERC   | \$<br>54,691 \$  | 66 <i>,</i> 649 \$ | 66,891             | \$<br>242 | 0.4% \$                       | 68,798         | \$<br>2,149          | 3.2%                            |
| FRCC   | 6,000            | 7,162              | 7,111              | (52)      | -0.7%                         | 7,262          | 99                   | 1.4%                            |
| MRO    | 9,614            | 10,329             | 10,615             | 286       | 2.7%                          | 11,355         | 1,026                | 9.9%                            |
| NPCC   | 14,603           | 14,779             | 14,779             | -         | 0.0%                          | 15,073         | 294                  | 2.0%                            |
| RFirst | 19,663           | 18,757             | 18,757             | -         | 0.0%                          | 19,367         | 610                  | 3.3%                            |
| SERC   | 15,543           | 15,996             | 16,013             | 17        | 0.1%                          | 15,706         | (290)                | -1.8%                           |
| SPP RE | 9,818            | 11,808             | 11,775             | (33)      | -0.3%                         | 10,261         | (1,547)              | -13.1%                          |
| TRE    | 9,832            | 11,984             | 11,984             | -         | 0.0%                          | 11,782         | (201)                | -1.7%                           |
| WECC   | 25,438           | 26,300             | 26,300             | -         | 0.0%                          | 27,385         | 1,085                | 4.1%                            |
| WIRAB* | <br>704          | 1,014              | 1,019              | 6         | 0.5%                          | 1,370          | 357                  | 35.2%                           |
|        | \$<br>165,203 \$ | 184,777 \$         | 185,243            | \$<br>466 | 0.3% \$                       | 188,359        | \$<br>3 <i>,</i> 582 | 1.9%                            |



|        | 2014             | 2015<br>Budget | % of Total | 2016<br>Budget | % of Total | Change<br>2016 v 2015 |          |
|--------|------------------|----------------|------------|----------------|------------|-----------------------|----------|
| Entity | Budget (\$000's) | (\$000's)      | ERO Budget | (\$000's)      | ERO Budget | (\$000's)             | % Change |
| NERC   | 51,401           | 55,308         | 33.8%      | 57,216         | 34.3%      | 1,908                 | 3.4%     |
| FRCC   | 5,488            | 6,063          | 3.7%       | 6,628          | 4.0%       | 566                   | 9.3%     |
| MRO    | 8,741            | 9,426          | 5.8%       | 10,901         | 6.5%       | 1,475                 | 15.7%    |
| NPCC   | 13,612           | 14,069         | 8.6%       | 14,349         | 8.6%       | 280                   | 2.0%     |
| RFirst | 15,160           | 18,714         | 11.4%      | 19,367         | 11.6%      | 653                   | 3.5%     |
| SERC   | 13,734           | 13,731         | 8.4%       | 13,731         | 8.2%       | 0                     | 0.0%     |
| SPP    | 9,219            | 9,681          | 5.9%       | 8,712          | 5.2%       | -968                  | -10.0%   |
| TRE    | 10,509           | 10,500         | 6.4%       | 9,612          | 5.8%       | -888                  | -8.5%    |
| WECC   | 15,631           | 25,032         | 15.3%      | 25,032         | 15.0%      | 0                     | 0.0%     |
| WIRAB  | 588              | 1,058          | 0.6%       | 1,240          | 0.7%       | 182                   | 17.2%    |
|        | 144,085          | 163,582        | 100.0%     | 166,791        | 100.0%     | 3,208                 | 2.0%     |



Dollar and Percentage Increase (Decrease) in Preliminary Assessments by Region 2016 v 2015

| REGION   | CHANGE IN T<br>ERO ASSESSME<br>REGION<br>TOTAL | NTS BY | CHANGE IN<br>REGIONAL<br>ENTITY & WIRAB<br>ASSESSMENTS<br>TOTAL | CHANGE IN<br>NERC<br>ASSESSMENTS<br>TOTAL |  |
|----------|--|--------|---|---|--|
|          | \$ %   |        | \$  | \$  |  |
|          |  |        |   |   |  |
| FRCC     | 665,559  | 7.5%   | 565,619   | 99,940                                    |  |
| MRO      | 1,602,191                                      | 12.2%  | 1,475,293   | 126,898                                   |  |
| NPCC     | 389,803  | 1.9%   | 280,318   | 109,485                                   |  |
| RF       | 1,063,689                                      | 3.5%   | 653,312   | 410,377                                   |  |
| SERC     | 451,489  | 1.7%   | (62)  | 451,551                                   |  |
| SPP RE   | (749,859)                                      | -6.0%  | (968,256)   | 218,397                                   |  |
| TRE      | (737,753)                                      | -5.0%  | (887,998)   | 150,245                                   |  |
| WECC     | 523,332  | 1.5%   | 182,199   | 341,133                                   |  |
| Total    | 3,208,452                                      |        | 1,300,425   | 1,908,027                                 |  |
| % Change | 2.2%   |        | 1.4%  | 3.4%                                      |  |



- NERC and Regional Entity Resource Requirements and Budgets
- Year End Reserve Levels
  - Surplus reserves
  - Reserves from prior years that can be applied (e.g. Stabilization Reserve)
- Penalty Funds
  - Loss of one time offsets applied in prior year
  - New penalty funds available
- Year to Year NEL (Net Energy for Load) Variations
  - NERC funding requirements allocated among Regions on NEL basis (Each Region's NEL compared to total ERO NEL)
  - Combined NERC Regional funding requirements allocated to LSEs within Regions on NEL basis within the Region

| Fastite . | Proje | cted Beginning | 2016           | Projected 2016 |  |
|-----------|-------|----------------|----------------|----------------|--|
| Entity    |       | 2016 Balance   | Adjustment     | Ending Balance | Stated Policy  |
| NERC      | \$    | 6,551,887 \$   | (281,323) \$   | 6,270,564      | As detailed in Exhibit C of NERC's 2016 Budget   |
| FRCC      |       | 1,041,197      | (436,070)      | 605,127        | one (1) month of the total annual budget   |
| MRO       |       | 1,260,087      | (326,829)      | 933,258        | 30-day cash reserve for 2016   |
| NPCC      |       | 3,932,546      | (596,634)      | 3,335,912      | Range of 16.67% and 33.33% of Budget   |
| RFirst    |       | 1,055,079      | 559,426        | 1,614,505      | 10% of budgeted expenses or a minimum of \$1M as determined by the Board each budget cycle, plus \$615k in working capital |
| SERC      |       | 3,566,957      | (671,457)      | 2,895,500      | 10% of budgeted annual costs (\$1.6M), plus temporary increase<br>(\$1.3M)   |
| SPP       |       | 1,355,229      | (1,355,229)    | -              | None required; rely on SPP, Inc.   |
| TRE       |       | 4,288,102      | (1,883,767)    | 2,404,335      | Operating reserve of \$2M  |
|           |       |                |                |                | Working Capital Reserve balance equal to one-to-two months of  |
| WECC      |       | 3,014,942      | 627,378        | 3,642,320      | Personnel and Operating Expenses   |
| WIRAB     |       | 229,367        | (129,367)      | 100,000        | \$100,000 for contingencies  |
|           | \$    | 26,295,393 \$  | (4,493,872) \$ | 21,801,521     | -  |





|        | 2016 Budget | 2017<br>Budget | Change<br>2017 v 2016 |          | 2018 Budget | Change<br>2018 v 2017 |          |
|--------|-------------|----------------|-----------------------|----------|-------------|-----------------------|----------|
| Entity | (\$000's)   | (\$000's)      | (\$000's)             | % Change | (\$000's)   | (\$000's)             | % Change |
| NERC   | 68,798      | 70,937         | 2,139                 | 3.1%     | 70,454      | -483                  | -0.7%    |
| FRCC   | 7,262       | 7,588          | 327                   | 4.5%     | 7,769       | 181                   | 2.4%     |
| MRO    | 11,355      | 11,214         | -140                  | -1.2%    | 11,551      | 336                   | 3.0%     |
| NPCC   | 15,073      | 15,415         | 342                   | 2.3%     | 15,770      | 355                   | 2.3%     |
| RFirst | 19,367      | 20,073         | 706                   | 3.6%     | 21,255      | 1,182                 | 5.9%     |
| SERC   | 15,706      | 15,859         | 153                   | 1.0%     | 16,138      | 279                   | 1.8%     |
| SPP RE | 10,261      | 10,568         | 308                   | 3.0%     | 10,885      | 317                   | 3.0%     |
| TRE    | 11,782      | 11,715         | -67                   | -0.6%    | 12,184      | 469                   | 4.0%     |
| WECC   | 27,385      | 27,192         | -193                  | -0.7%    | 27,908      | 716                   | 2.6%     |
| WIRAB  | 1,370       | 1,410          | 40                    | 2.9%     | 1,453       | 43                    | 3.1%     |
|        | 188,359     | 191,972        | 3,614                 | 1.9%     | 195,367     | 3,395                 | 1.8%     |